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- Developer of projects in tourism in the Netherlands
- SME coach
- Project manager Regional Marketing in North East of the Netherlands
- □ Project leader of 'The Companions' ambassador's club
- Initiator of Blue Ribbon, organization of entrepreneurs in tourism & recreation

SESSION I

City - and Regional Marketing

What's it about?

April 26th, Estonia

Robert C. Heilijgers

PROGRAM

- Essence of marketing
- Branding
- What is regional marketing and why do we need it?
- Importance of solid cooperation
- The region as a brand
- Planning and analysis

WHAT IS MARKETING?

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Brand (supplier) <———>Target group (customer)
Identity
                                Needs & perceptions
                   Marketing
             Matching brand identity
           with needs of target group
                      Result
       Mutual clarity, increased loyalty, more profit
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MARKETING IS EVERYWHERE

Brands have become an essential part of our lives

Product names, now the actual product
 Aspirin, Spa, Tupperware, Cup-a-soup etc.

Product names turned into verbs
 To hoover the floor, to xerox documents etc.

MARKETING

Culture in an organization

□ Strategy ('branding')

□ Tactics (Marketing instruments)

DEFINITION OF A BRAND

Brand is the

"name, term, design, symbol, or any other feature that identifies one seller's product distinctly from those of other sellers."



SOME EXAMPLES



SAFETY

'CAGES CAN SAVE LIVES'



HOW ABOUT THIS BRAND?



WINNING



SOURCES OF BRAND EQUITY

Brand awareness

■ Brand image / association

Strong, relevant, unique

WHEN IS A BRAND STRONG?

□ A strong brand has a clear identity

and touches the heart and the head

AMSTEL BEER



FRIENDS







HEINEKEN BEER





SPORTS







DEFINITION OF BRAND AWARENESS

'The likelihood that consumers recognize the existence and availability of a company's product or service'

BRAND AWARENESS PYRAMID



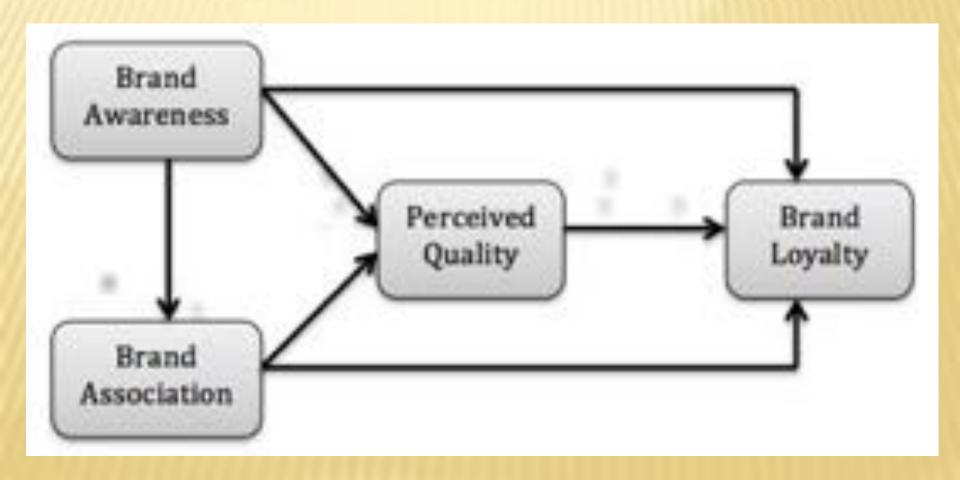
BRAND ASSOCIATION

□ Functional

Emotional

BRAND AWARENESS AND ASSOCIATION LEADING TO

BRAND LOYALTY



WHY DO WE NEED REGIONAL MARKETING?

- Competition for attention of tourists is growing
- Explosion of information
- Regions do communicate more
- People are getting more mobile
- Increasing offer of holiday products
- Changing needs of target groups (other balance in living-working)
- Environmental trends e.g. aging, economical crisis, sustainability

What is regional marketing?

IS THIS REGIONAL MARKETING?



OR THIS?



AND THIS?



THIS?



THIS?

you@otterdam

AND THIS?

NOTHING TOPS GRONINGEN



REGIONAL MARKETING IS NOT ABOUT

Choosing a logo

Producing a slogan

Playing with a name

REGIONAL MARKETING

 Matching the need of the region with the needs of the target groups

HOW?

By choosing a strong identity (marketing strategy, branding)

By marketing tactics; selling the area using the 5 P's

(Product, Price, Place, Promotion, Personnel)

TWO GREAT DIFFERENCES WITH INDUSTRIAL MARKETING

- 1. Several target groups
- Inhabitants

Companies

Governments

□ Visitors

SECOND GREAT DIFFERENCE

2. There is more than one owner of the product

■ No one is feeling responsible for the product

 Product is difficult to change (politics, regulations, many parties involved)

ORGANIZATION OF REGIONAL MARKETING

Good cooperation between all parties is essential for strategic and tactical regional marketing

to make choices towards better branding

to create consistency in regional activities

Analysing your region and defining the DNA

STEPS IN REGIONAL MARKETING

- Analyze your strengths, weaknesses, competition and target groups
 SWOT analysis opportunities and threats
- Choose a unique feature, define your DNA, e.g. from
 - landscape
 - history
 - culture
 - anything else
- Relate that to emotion
- Coordinate with companies, local authorities, tourist organizations
- Be creative in your tactics
- Strengthen the identity, sustain and be consistent

STRENGTHS & WEAKNESSES

Internal environment

for example factors relating to products, pricing, costs, profitability, performance, quality, people, skills, adaptability, brands, services, reputation, processes, infrastructure, etc.

Factors tend to be in the present

STRENGTHS

- □ Nature / landscape
- High scores on peaceful and unspoiled
- Water sports
- Sport fishing
- Beaches
- Interesting touristic sites

WEAKNESSES

- Not enough activities for the youth
- Not very well known
- Poor infrastructure
- No (not enough) facilities along the coast
- Insufficient accommodation

OPPORTUNITIES & THREATS

External environment

for example

Factors relating to markets, sectors, audience, fashion, seasonality, trends, competition, economics, politics, society, culture, technology, environmental, media, law, etc.

Factors tend to be in the future

OPPORTUNITIES

Area still relatively unknown

Increasing focus on nature and environment

Linking to the success of Tallinn (< 30 minutes drive)

THREATS

Competition?

□ Trend is less awareness of culture

Nature as a motive is not very exciting

SESSION III



WORKSHOP

Assignment for 5 groups

- Analyse your strengths, weaknesses, competition and target groups (SWOT analysis - opportunities and threats)
- Choose a unique feature, define your DNA, e.g. from
 - landscape
 - history
 - culture
 - anything else
- Relate that to emotion

CONSOLIDATE OUR RESULTS

DNA of our combined areas

■ How does this translate into emotion?